

This FSSC 22000 Implementation Workbook compliments our comprehensive FSSC 22000 Storage and Transport Food Safety Management System package and guides you on the path to achieving FSSC 22000 Certification.

We have written this workbook to assist in the implementation of your Food Safety Management System. The workbook is divided into 9 steps that are designed to assist you in implementing your Food Safety Management System effectively:

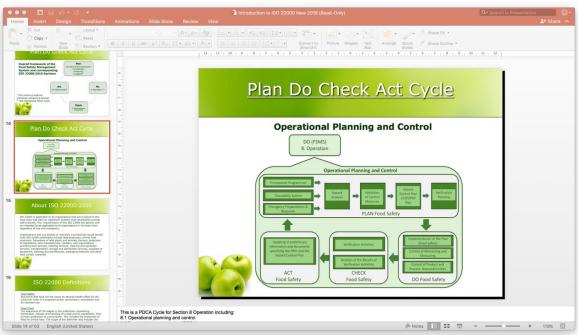
- ✓ Step One: ISO 22000 & ISO 22002-5 Familiarisation
- ✓ Step Two: GAP Analysis
- ✓ Step Three: Senior Management Implementation
- ✓ Step Four: Project 22000
- ✓ Step Five: Food Safety Management System
- ✓ Step Six: HACCP Implementation
- ✓ Step Seven: Internal Auditing Training & Checklists
- ✓ Step Eight: Review and Updating
- ✓ Step Nine: Final Steps to FSSC 22000 Certification

Step One: ISO 22000 & ISO 22002-5 Familiarisation

Training: Introduction to ISO 22000

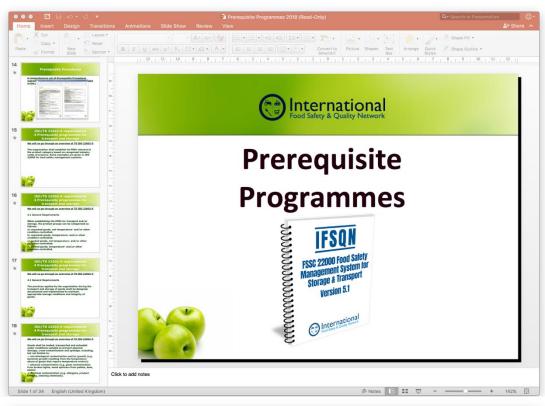
This PowerPoint presentation will introduce the ISO 22000 standard to the management team and explain exactly how to start the process of implementing an ISO 22000 compliant Food Safety Management System.





Prerequisite Training

The Prerequisite Programme PowerPoint presentation supplied explains the part that prerequisites play in an FSSC 22000 compliant Food Safety Management System.





Step Two: Gap Analysis

At this stage, an assessment should be made by the most senior technical member of the management team to decide what requirements of ISO/TS 22002-5:2019 (Prerequisite programmes on Food Safety -- Part 5: Transport and storage) and ISO 22000:2018 (Food Safety Management Systems - Requirements for any organization in the food chain) the facility meets and also identify areas which are not compliant. The nominated manager should read through the requirements in ISO/TS 22002-5:2019 and ISO 22000:2018 and assess for compliance using the checklist to record their findings.

ISO/TS 22002-5:2019 Prerequisite programmes on Food Safety Part 5: Transport and Storage - CONFORMANCE ANALYSIS					
4.1 General requirements					
ISO/TS 22002 E Paguiroments	Compliant		Comments		
ISO/TS 22002-5 Requirements	Yes	No	Comments		
4.1 General requirements					
	4.2 Fac	cilities			
ISO/TS 22002-5 Requirements	Com	pliant	Comments		
130/13 22002-3 Requirements	Yes	No	Comments		
4.2.1 External Layout					
4.2.2 Internal layout and work					
space					
4.2.2.1 Internal design, layout and					
traffic patterns					
4.2.2.2 Internal structures and					
fittings					
4.2.2.3 Drains and drainage					
	4.2.3 U	tilities			
ISO/TS 22002 E Doquisomonto	Compliant		Comments		
ISO/TS 22002-5 Requirements	Yes	No	Comments		
4.2.3.1 General requirements					
4.2.3.2 Water supply					

Does the scope include the activities,		
processes, products or services that can		
have an influence on the food safety of its		
end products?		
When determining this scope, has the organiz	ation considered:	
- the external and internal issues referred to		
in 4.1?		
- the requirements referred to in 4.2?		
Is the scope available and maintained as		
documented information?		
	ety management system	
Has the organization established,		
implemented, maintained, updated and		
continually improved the Food Safety		
Management System, including the		
processes needed and their interactions, in		
accordance with the requirements of ISO		
22000?	mont System Boguiroments Internal Audit	
ISO 22000 Clause	ement System Requirements Internal Audit Audit Findings	
	5 Leadership	
	rship and commitment	
Has Top Management demonstrated leadership and commitment with respect to the Food Safety		
Has Top Management demonstrated leadersh	ip and commitment with respect to the Food Safety	
Has Top Management demonstrated leadersh Management System by:	ip and commitment with respect to the Food Safety	
	ip and commitment with respect to the Food Safety	
Management System by:	ip and commitment with respect to the Food Safety	
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Ensure any areas requiring action are identified

Areas requiring improvement identified in the assessment of compliance with ISO/TS 22002-5 & ISO 22000 should be logged.

Date	ISO/TS 22002-5 or ISO 22000 Clause	Details of Non- Compliance	Corrective Action Required	Responsibility	Target completion Date	Date Completed

Step Three: Senior Management Implementation

Top Management need to start the implementation process.

Determine the Context of the organization, how to demonstrate Leadership and Planning establish the Food Safety Management System fundamentals including Food Safety Policies and Objectives ensuring the integration of the FSMS requirements into the organization's business processes.

At this stage, Top Management need to:

- ✓ determine the Context of the organization
- √ demonstrate Leadership
- ✓ plan the establishment of the FSMS
- ✓ plan to provide adequate support and resources to establish the FSMS
- ✓ ensure there is adequate infrastructure and work environment
- ✓ allocating responsibility and authority

This stage requires the Top Management to meet and establish the foundations for the Food Safety Management System:

- ✓ Determine external and internal issues that are relevant and affect its ability to achieve the intended result(s) of its FSMS
- ✓ Determine the interested parties (Customer, Regulatory, Statutory and other) that are relevant to the FSMS
- ✓ Determine Customer, Regulatory, Statutory and other relevant Food Safety requirements
- ✓ Define the scope and boundaries of the FSMS
- ✓ Develop a Food Safety Policy
- ✓ Based on the Food Safety Policy establish Food Safety Objectives
- ✓ Plan the establishment of the FSMS using the project planner
- ✓ Provide adequate support to establish the FSMS
- ✓ Ensure there is adequate infrastructure and work environment
- ✓ Allocate responsibility and authority
- ✓ Assess, plan and establish appropriate internal and external communication (including the food chain) channels

A meeting should now be co-ordinated involving all the Top Management Team.

Top Management FSMS Implementation Meeting

Date/Time

Venue

<u>Agenda</u>

- 1. Determine external and internal issues that are relevant and affect its ability to achieve the intended result(s) of its FSMS
- 2. Determine the interested parties (Customer, Regulatory, Statutory and other) that are relevant to the FSMS
- 3. Determine Customer, Regulatory, Statutory and other relevant Food Safety requirements
- 4. Define the scope and boundaries of the FSMS
- 5. Develop a Food Safety Policy
- 6. Based on the Food Safety Policy establish Food Safety Objectives
- 7. Plan the establishment of the FSMS using the project planner
- 8. Provide adequate support to establish the FSMS
- 9. Ensure there is adequate infrastructure and work environment
- 10. Allocate responsibility and authority
- 11. Assess, plan and establish appropriate internal and external communication (including the food chain) channels

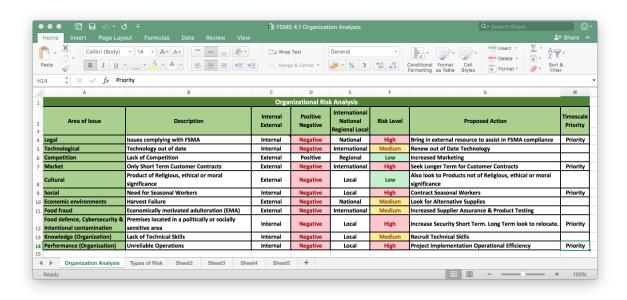
Attendees:

Top Management Team			
Job Title	Name Role in Team		
Managing Director		Chairman	
General Manager		Deputy Chair	
Operations Manager		Operations Reporting	
Quality Manager		Food Safety Reporting Management Representative	
Planning Manager		Planning and Capacity Reporting	
Distribution Manager		Distribution Reporting	
Maintenance Manager		Services and Engineering Provision	
Finance Manager		Financial Reporting	
Human Resources Manager		Resource reporting	

Top Management: Determine external and internal issues that are relevant and affect its ability to achieve the intended result(s) of its FSMS

Top Management need to determine the internal and external issues that are relevant to its purpose and that affect its ability to achieve the intended result(s) of its FSMS. In order to achieve this aim Top Management should out an Organization Analysis considering external and internal issues, including legal, technological, competitive, market, cultural, social and economic environments, cybersecurity and food fraud, food defence and intentional contamination, knowledge and performance of the organization.

This analysis can be carried out using the FSMS 4.1 Organization Risk Analysis Tool included in the package:



The FSMS 4.1 Organization Risk Analysis Tool allows Top Management to summarise the Analysis by Area of Issue; Description of Issue; Whether Internal or External; Whether Positive or Negative; Whether International, National, Regional or Local; Risk Level; Proposed Action; Timescale and Priority.

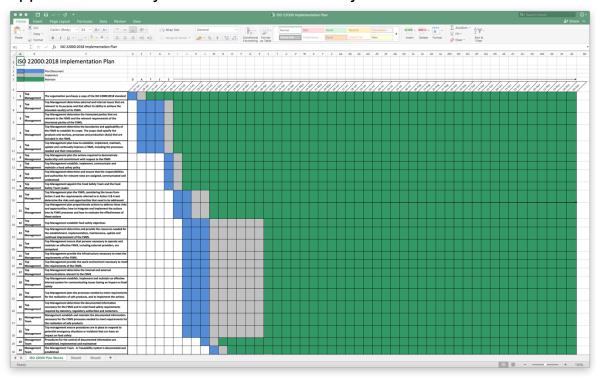
Top Management FSMS Implementation Checklist

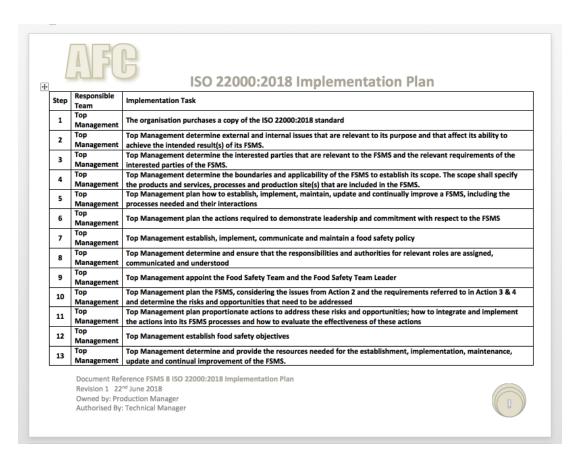
The Top Management FSMS Implementation Meeting should follow the guidelines of the Top Management Implementation Checklist:

	Top Management determine external and internal issues that are relevant and affect its ability to achieve the intended result(s) of its FSMS				
	External & Internal Issues	Actions to address risks and opportunities			
1					
	Top Management Determine the interested parties (Customer, Regulatory, Statutory and Other) that are relevant to the FSMS.				
	Interested Parties (Customer, Regulatory, Statutory and Other)	Details			
2					

Top Management Establish the Project Plan

Using the Excel Project Planner Top Management adapt the template supplied with the system to establish a Project Plan.





Top Management provide adequate support to establish the FSMS

Top management establish and provide adequate support to establish the FSMS including the resource required to complete the implementation plan, establish, implement and maintain the Food Safety Management System, conduct Internal Audits and Monitor & Measure.

	Top management provide adequate support to establish the FSMS				
	Resource requirement	Details			
	Food Safety Team Leader				
	Food Safety Team				
8	FSMS Steering Group				
	Trainers				
	Internal Auditors				

- Promotion of the awareness of customer requirements throughout the company.
- External communication and liaison regarding the management systems.

Site and Departmental Annual Objectives and targets are agreed and documented in the Management Review minutes.

Objectives of the food safety management system and planning to achieve them

For Objectives Top Management need to define:

- what will be done
- what resources will be required
- who will be responsible
- when it will be completed
- how the results will be evaluated.

Key Personnel and Nominated Deputies

Job Title	Job Holder	Nominated Deputy
Emergency Response Coordinator		
General Manager		
Operations Manager		
Packing Manager		
Warehouse Manager		
Maintenance Manager		
Factory Safety Manager		
Human Resource Manager		
Packing Manager		
Quality Manager (Food Safety Team Leader)		
Goods Receipt Manager		
Design and Development Manager		
Planning Manager		
Customer Service Manager		
Distribution Manager		

Top Management Establish a Product Recall/Crisis Management Team

Crisis Management/Product Recall Team				
Crisis	Name	Crisis Coordinator	Contact Details	
Fire or Site evacuation		Health and Safety Manager		
Utility Supply failure		Maintenance Manager		
IT systems failure		Operations Manager		
Water Supply Contamination		Quality Manager		
Breaches of security		General Manager		
Distribution Failure		Distribution Manager		
Bomb Threat or similar		General Manager		
Bioterrorism		Managing Director		
Extortion or Sabotage		General Manager		
Product quality or safety	-	Quality Manager		

Senior Management Establish Food Safety Responsibility & Authority Levels

Process	Responsible	Activity
Purchases	Persons Purchasing	Purchase materials from approved and certified
Fulcilases	Manager	sources
	Manager	Ensure purchase orders comply with applicable
		specifications
	Quality	Ensure adequate information on supply application
	Manager	form
		Ensure suppliers adhere to supply handling practices
		Perform suppliers audit or review supply status where
Desciving and	04/00 8	Compare Durchage Order (DO) and Delivery Note
Receiving and warehousing	QA/QC & Store	Compare Purchase Order (PO) and Delivery Note (DN) or check contracts
warenousing	Executives	Check as per Suppliers Specifications criteria (if
	EXCOUNTED	applicable)
		Check receiving temperature, pest infestations, quality,
		packing conditions and truck hygiene.
		Observe unloading practices
		Handle incoming goods as per documented
		procedures
		Ensure Good Storage Practices and FIFO?FEFO
Preparation of	QA/QC,	rotation principles Follow safe preparation and handling practices
Materials	Warehouse	Check environmental hygiene and safety
Materials	Manager &	Check equipment process performance and
	Supervisor	maintenance
		Check water quality and safety
		Check materials/products identification and traceability
Packing	QC/QC,	Follow safe packing handling practices
	Packing	Ensure Good Practices are adhered to
	Manager,	Follow cleaning and sanitation standards and
	Supervisor & Operators	procedures
Coding and	Packing	Follow coding & packing procedures
secondary	Supervisor &	Ensure Food is hygienically handled
packing	Operators	Ensure coding for traceability is performed to
		procedures
		Follow secondary packaging procedures to protect
Otana and	Otomo	products
Store and	Store	Ensure Good Storage Practices
product release	Manager, Store	Follow FIFO/FEF) stock rotation principles Check correctness of DN prior to stock release
	Executives	Check conditions of stock and packaging before
	and QA/QC	loading
		Check vehicle for hygiene/pest infestations

Top Management Establish Food Safety Responsibility & Authority Levels

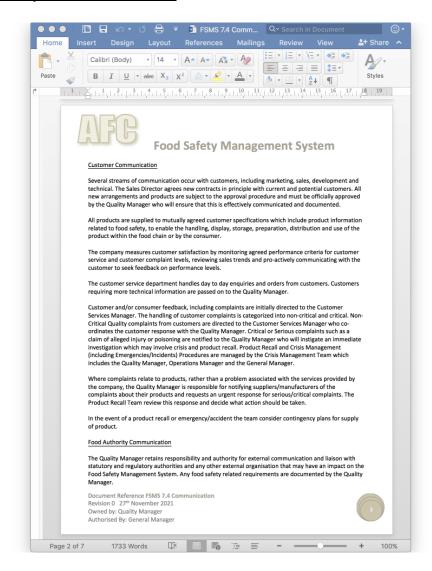
Process	Responsible Persons	Activity

Top Management establish Communication Channels

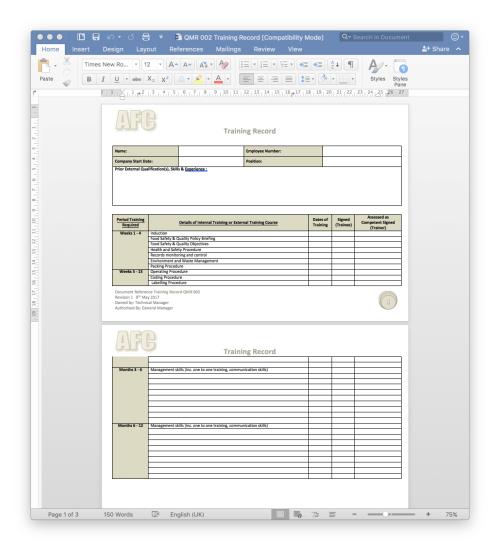
Top Management must establish and document clear levels of communication for suppliers, contractors, customers, food authorities and staff within the food safety management system. Detailed communication arrangements and food safety communication responsibilities for all levels of management should contained in the food safety and quality manual. The communication procedures should apply to all members of staff, both full time and temporary.

Procedures should be in place to address communication including:

Suppliers and Contractor Communication Customer Communication Food Authority Communication



QMR 002 Training Record



Basic ISO 22000 Training should be given to all staff:

✓ Part of Introduction to ISO 22000

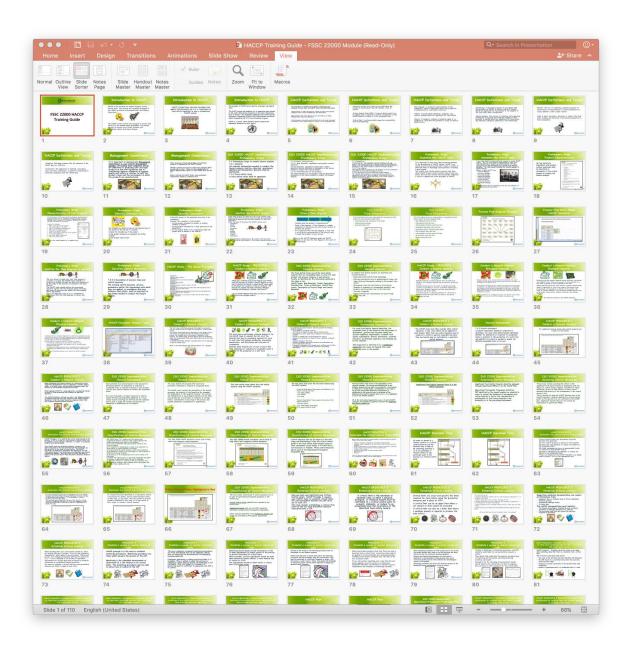
The Food Safety Team should receive extra training:

- √ Food Safety Team: ISO 22000 Implementation Guide
- ✓ Prerequisite Training
- √ HACCP Training

Remember all Food handlers should receive Basic Food Hygiene Training

HACCP Training

An interactive and illustrated PowerPoint HACCP training presentation is supplied to train your Food Safety team in the preliminary steps to a Hazard analysis, the principles of HACCP and how to utilise the HACCP calculator in implementing your HACCP system.



Steering Group Take Control of the Project

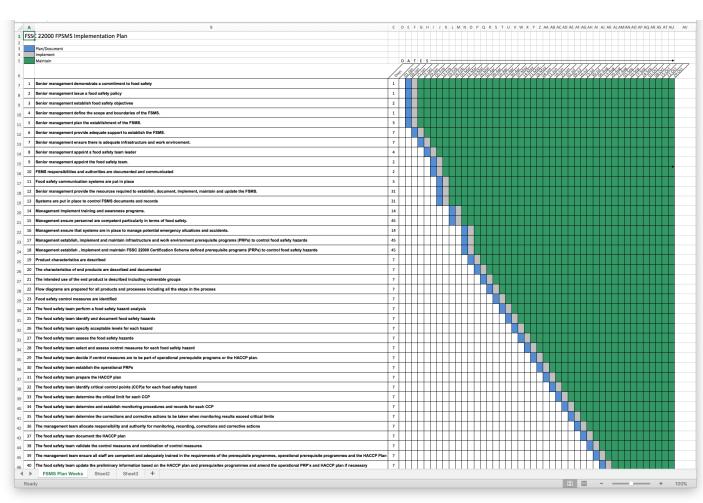
This contains the project tools you need to implement your FSSC 22000 compliant Food Safety Management System. At this stage:

- ✓ Steering Group are established and briefed
- ✓ The Steering Group take control of the Project Plan established by Senior Management

Food Safety Management System Steering Group				
FPSMS Team Member	Name	Position	Qualification	
FPSMS Team Leader				
FPSMS Assistant Leader				
FPSMS Team Members				

Project Plan

The Steering Group use the Excel Project Plan developed by Senior Management as a step by step guide to implementing the Food Safety Management System.



	Project Planning Tasks	Responsibility	Comments	Due Date for Completion	Date Completed
1	The organisation purchases a copy of the ISO 22000:2018 standard	Top Management			
2	Top Management determine external and internal issues that are relevant to its purpose and that affect its ability to achieve the intended result(s) of its FSMS.	Top Management			
3	Top Management determine the interested parties that are relevant to the FSMS and the relevant requirements of the interested parties of the FSMS.	Top Management			
4	Top Management determine the boundaries and applicability of the FSMS to establish its scope. The scope shall specify the products and services, processes and facilities/site(s) that are included in the FSMS.	Top Management			
5	Top Management plan how to establish, implement, maintain, update and continually improve a FSMS, including the processes needed and their interactions	Top Management			
6	Top Management plan the actions	Top Management			

Step Five: Food Safety Quality Management System

The Food Safety Management System templates provided with the package contain comprehensive FSSC 22000 documentation including:

- ✓ Food Safety Manual containing a set comprehensive procedures and record templates.
- ✓ HACCP manual containing Food Safety procedures and the ISO HACCP Calculator.
- ✓ Prerequisite Programmes Manual.

At this stage, you can choose to totally implement the procedures supplied or pick those that are applicable to your process.

Food Safety Manual

The Food Safety Quality Manual contains comprehensive top level procedures templates that form the foundations of your Food Safety Management System so you don't have to spend 1,000's of hours writing compliant procedures:

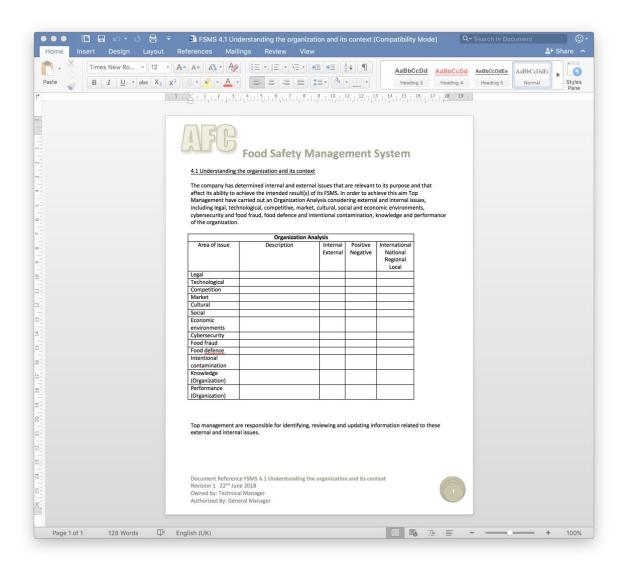
4 Context of the organization

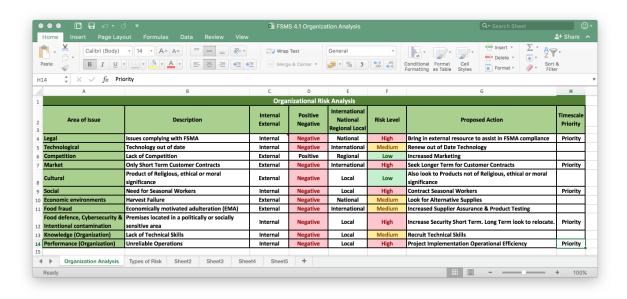
FSMS 4.1 Understanding the organization and its context

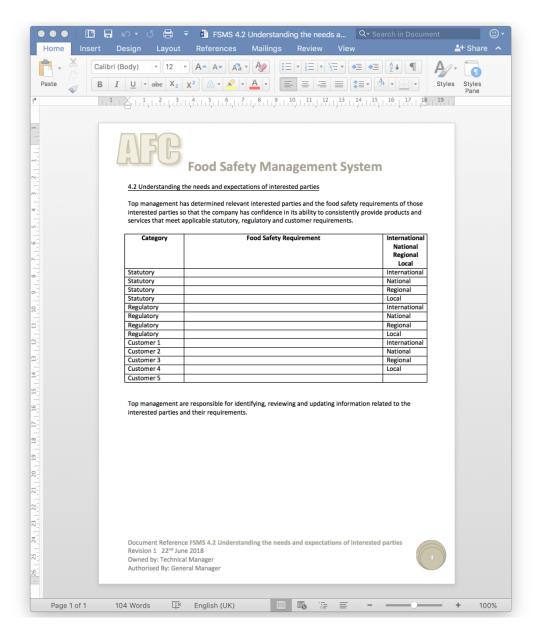
FSMS 4.2 Understanding the needs and expectations of interested parties

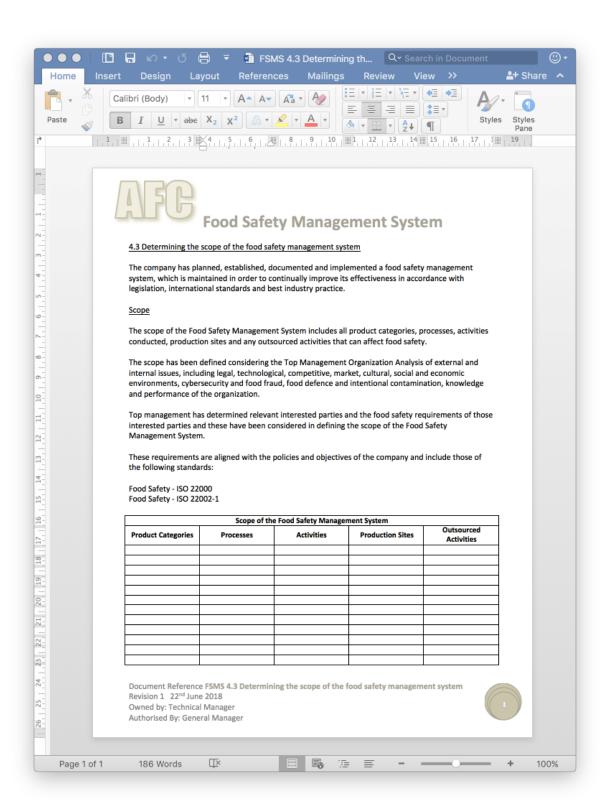
FSMS 4.3 Determining the scope of the food safety management system

FSMS 4.4 Food safety management system







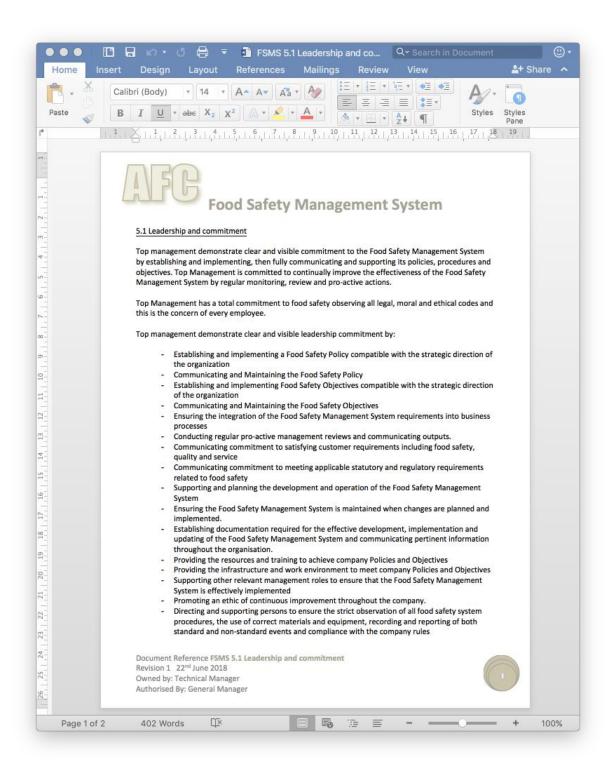


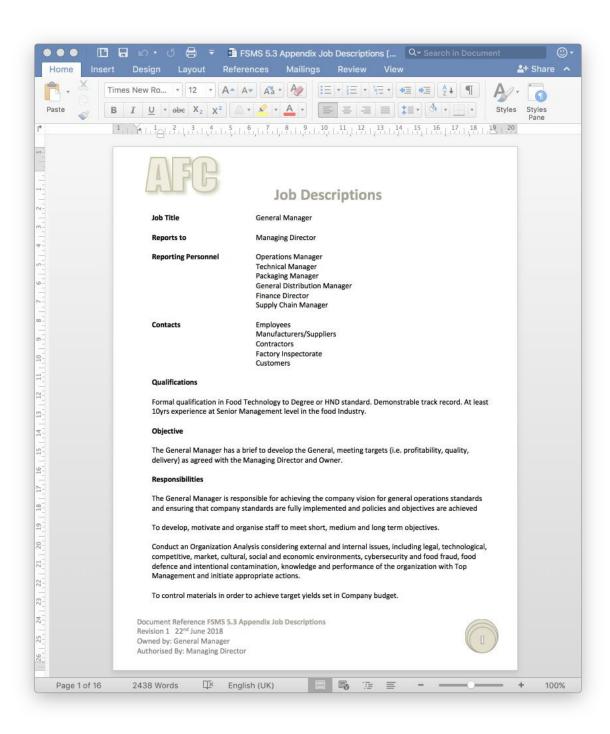
5 Leadership

FSMS 5.1 Leadership and commitment

FSMS 5.2 Policy

FSMS 5.3 Organizational roles, responsibilities and authorities



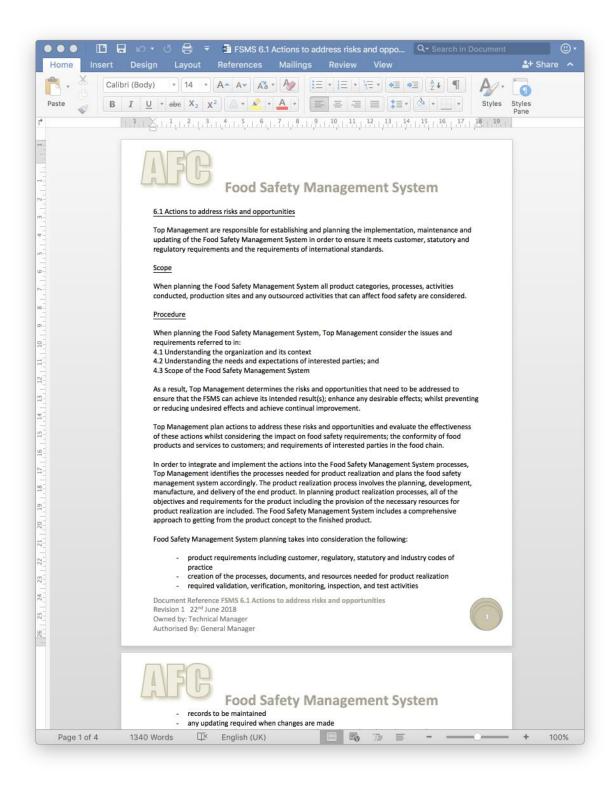


6 Planning

FSMS 6.1 Actions to address risks and opportunities

FSMS 6.2 Objectives of the food safety management system and planning to achieve them

FSMS 6.3 Planning of changes



7 Support

FSMS 7 Support

FSMS 7.4 Communication

FSMS 7.5 Documented information

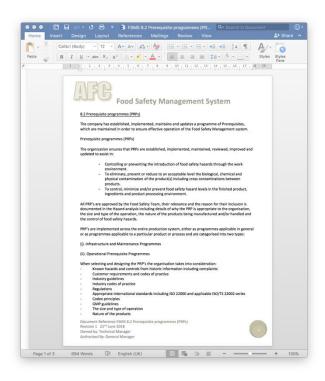


Prerequisite Programme Document Implementation

The Prerequisite Programme documents should be edited and procedures implemented as per the plan and relevant training given. It is advisable that all involved particularly the Food Safety/HACCP Team view the Prerequisite Programmes training presentation first.



FSMS 8.2 Prerequisite programmes (PRPs)



Prerequisite Programmes Manual

A comprehensive set of prerequisite programmes templates that you can use to define your Infrastructure and Maintenance Standards and those prerequisites defined in ISO/TS 22002-5 Prerequisite programmes on food safety – Part 5 Transport and storage

PRPR 4.2 Facilities

PRP 4.2.3 Utilities and Chemical Control

PRPR 4.3 Equipment

PRP 4.3 Equipment Calibration

PRP 4.3.3 Maintenance

PRP 4.4 Purchasing

PRP 4.4 Contractual Arrangements

PRP 4.4 Management of Subcontractors

PRPR 4.5 Transport and Storage Operations

PRP 4.5.7 Control of Non-Conforming Product

PRP 4.6.1 Personnel Hygiene Policy

PRP 4.6.1 Open Products - Hygiene Code of Practice

PRP 4.6.1 Staff Facilities

PRP 4.6.1.4 Layout & Protective Clothing Risk Assessment

PRPR 4.6.2 Cleaning and disinfection

PRP 4.6.3 Waste Management

PRPR 4.6.4 Pest Management

PRP 4.7 Traceability

PRP 4.8 Product Recall and Withdrawal

PRPR 4.9 Safeguarding of goods

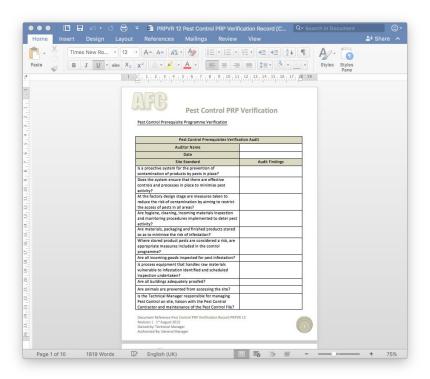
PRP 5 Allergen Management*

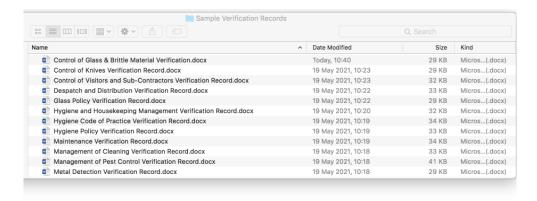
- * Required as part of FSSC 22000 Certification Scheme Additional Requirements:
- 2.5.6 MANAGEMENT OF ALLERGENS (FOOD CHAIN CATEGORIES C, E, FI, G, I & K)

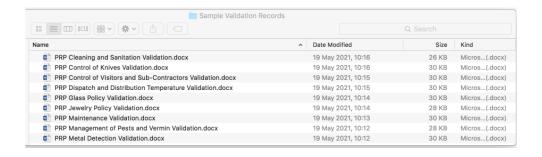
The organization shall have a documented allergen management plan that includes:

- a) Risk assessment covering all potential sources of allergen crosscontamination and:
- b) Control measures to reduce or eliminate the risk of crosscontamination.

Sample Verification and Validation Records are included in the package



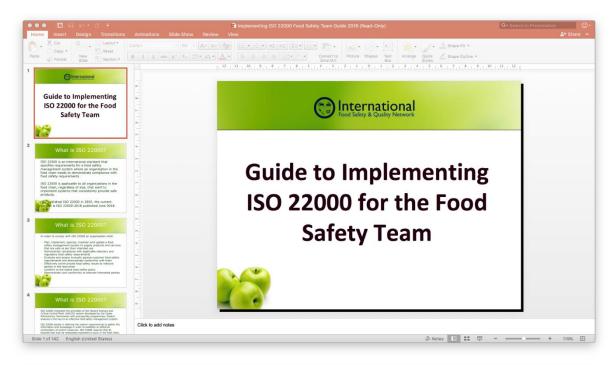




Step Six: HACCP Implementation

We will now go through a step by step guide to implementing your HACCP using the HACCP Calculator. It is advisable that all involved particularly the Food Safety/HACCP Team view the following training presentations first:

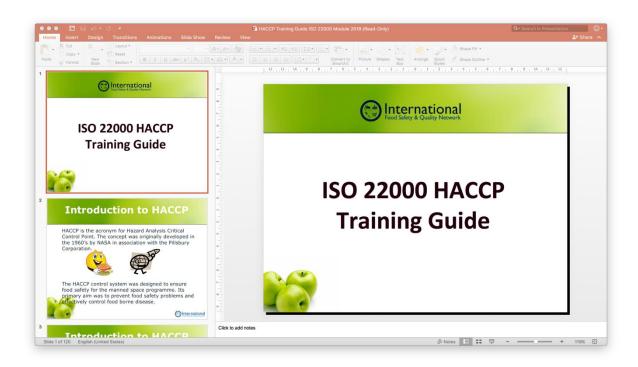
Food Safety Team: ISO 22000 Implementation Guide





HACCP Training

An illustrated PowerPoint HACCP training presentation is supplied to train your food safety team.



The HACCP documents should be edited and procedures implemented by the Food Safety Team as per the plan.

8.5 Hazard control

FSMS 8.5.1 Preliminary steps to enable hazard analysis

FSMS 8.5.2 Hazard analysis

FSMS 8.5.3 Validation of control measure(s) and combinations of control measures

FSMS 8.5.4 Hazard control plan (HACCP/OPRP plan)

FSMS 8.6 Updating the information specifying the PRPs and the hazard control plan

FSMS 8.8 Verification related to PRPs and the hazard control plan

The Management Team will also be editing implementing procedures:

FSMS 8.1 Operational planning and control

FSMS 8.3 Traceability system

FSMS 8.4 Emergency preparedness and response

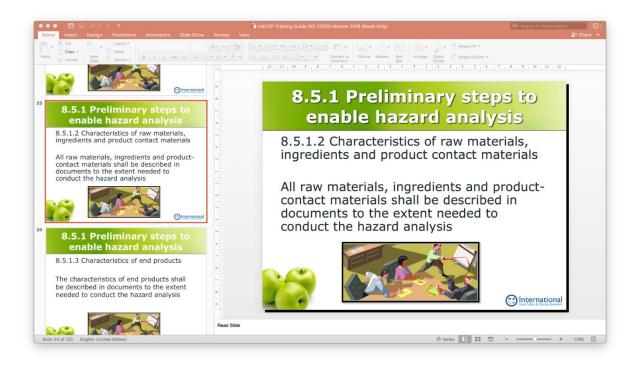
FSMS 8.7 Control of monitoring and measuring

FSMS 8.9 Control of product and process nonconformities

FSMS 8.9.5 Withdrawal/recall

Description of processes and process environment

There is guidance in HACCP Training Guide ISO 22000 Module 2018



There is also guidance in Implementing ISO 22000 Food Safety Team Guide 2018



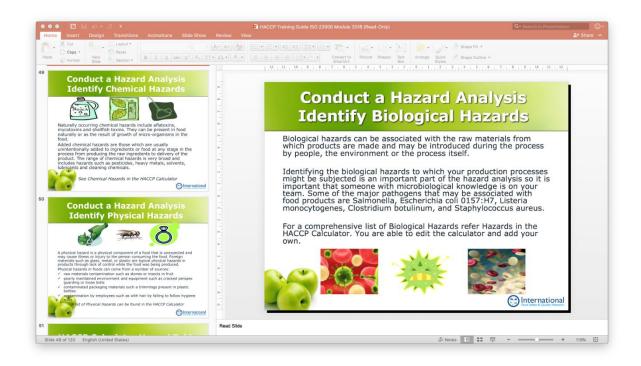
The Food Safety Team should follow, edit and maintain HACCP document FSMS 8.5.2 Hazard Analysis

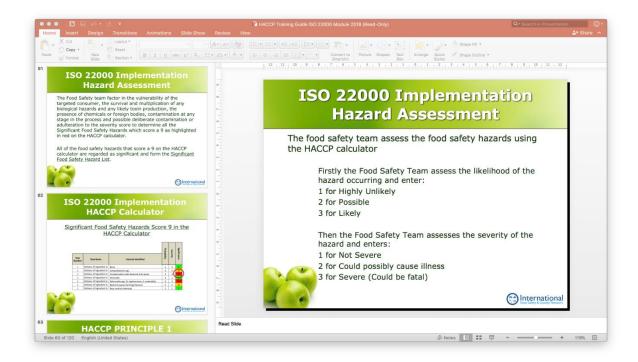


This document covers the following:

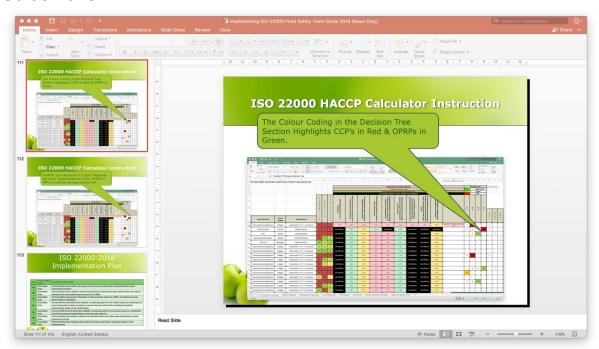
Hazard Identification
Food Safety Hazard Analysis Prompt
Determination of Acceptable Levels
Hazard Assessment
Selection and Assessment of Control Measures

There is guidance in HACCP Training Guide ISO 22000 Module 2018

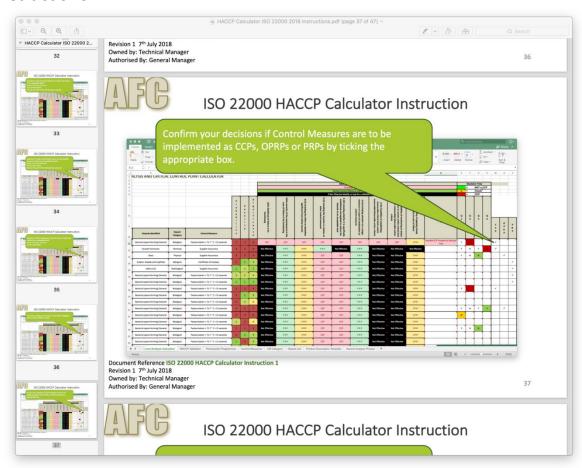




There is also guidance in Implementing ISO 22000 Food Safety Team Guide 2018



There is also guidance in HACCP Calculator ISO 22000 2018 Instructions



There is guidance in Implementing ISO 22000 Food Safety Team Guide 2018, HACCP Calculator ISO 22000 2018 Instructions and HACCP Training Guide ISO 22000 Module 2018.

At the same time as HACCP Implementation the Management Team will also need to be editing and implementing procedures:

8 Operation

- FSMS 8.1 Operational planning and control
- FSMS 8.3 Traceability system
- FSMS 8.4 Emergency preparedness and response
- FSMS 8.7 Control of monitoring and measuring
- FSMS 8.9 Control of product and process nonconformities
- FSMS 8.9.5 Withdrawal/recall

9 Performance evaluation

- FSMS 9.1 Monitoring, measurement, analysis and evaluation
- FSMS 9.2 Internal audit
- FSMS 9.3 Management review

10 Improvement

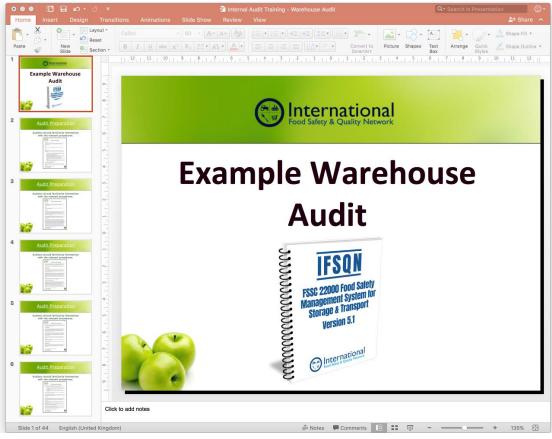
FSMS 10 Improvement



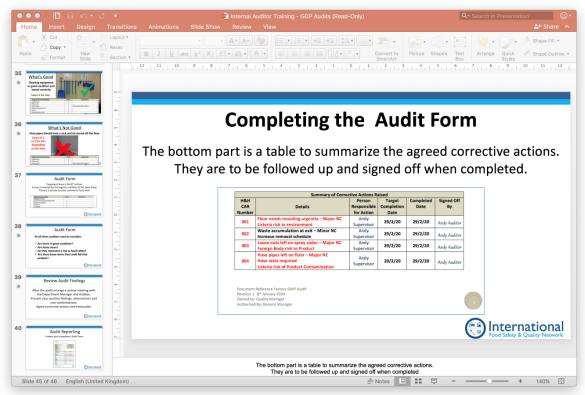
Step Seven: Internal Audits

Included in the package is an ISO 22000 Internal Auditor Training Presentation, Warehouse Audit Example Training Presentation and GP Inspection Training Presentation that can be used to train your Internal Auditors.



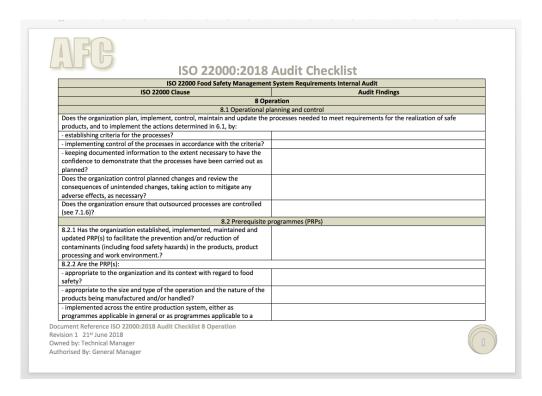




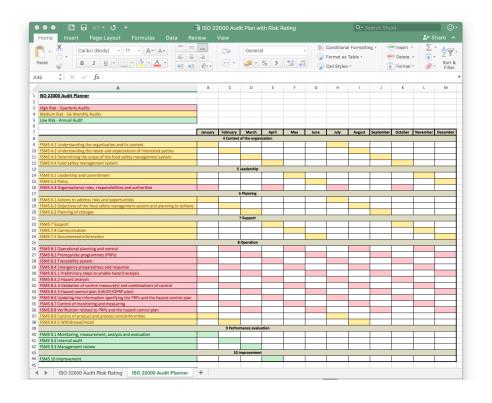


Internal Audit Checklists

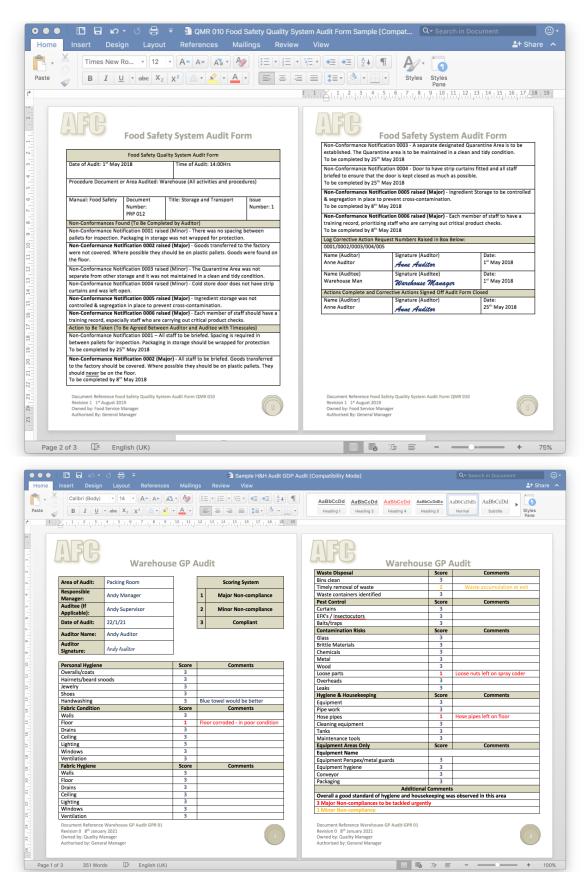
There is a checklist for each section of the ISO 22000 standard plus sample verification records for prerequisite programmes.



ISO 22000 & ISO 22002-5 Audit Plan with Risk Rating



There are also a sample Audit Report and Corrective Action Request



Step Eight: Review and Updating

Top Management and the Management Team follow procedures:

9 Performance evaluation

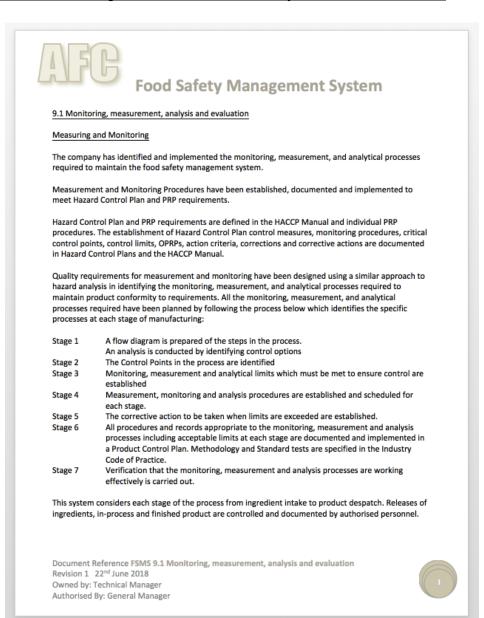
FSMS 9.1 Monitoring, measurement, analysis and evaluation

FSMS 9.3 Management review

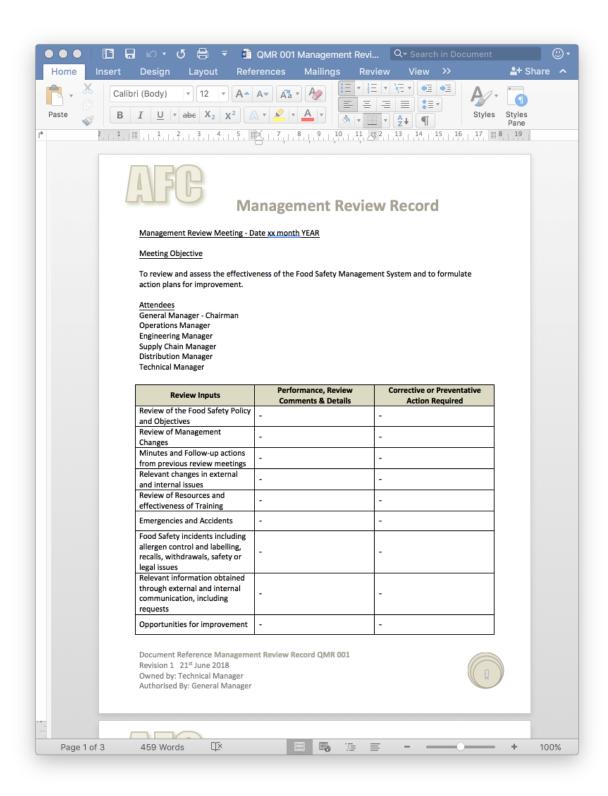
10 Improvement

FSMS 10 Improvement

FSMS 9.1 Monitoring, measurement, analysis and evaluation



<u>Top Management Review QMR 001 Management Review Record can be used to record the details of Management Review</u>



Stage 9 Final Steps to FSSC 22000 Certification

There a few final steps to achieving FSSC 22000 Certification:

- ✓ Carry out an assessment of your system to make sure that it meets the requirements of the ISO 22000 standard using our ISO 22000 Checklists. Using our comprehensive FSSC 22000 Requirements Checklists assess your Food Safety Management System to ensure that you are satisfied that it meets the requirements of the standard
- ✓ Ensure any areas requiring corrective action are addressed
- ✓ Choose your Certification Body
- ✓ Make contact with the Certification Body
- ✓ Pre-assessment
- √ Formal assessment
- ✓ Certification
- ✓ Celebrate!
- ✓ Communicate your success!

Choose your Certification Body

Before you can begin preparing for your application, you'll need to decide which Certification Body to use. Do some research and pick one which has a good reputation, after all you will have their logo on your certificate!

Make contact with the Certification Body

Contact the Certification Body and tell them what you need. They should provide you with a proposal detailing the cost and time involved in a formal assessment.

Pre-assessment

Arrange a pre-assessment of your Food Safety Management System with the Certification Body.

Formal Assessment

Arrange your formal assessment which will be conducted on site.

Certification

Once the assessment has been successfully completed the Certification Body will issue a certificate of registration for your Food Safety Management System.

The certificate is normally valid for three years, subject to satisfactory surveillance visits during this period.

Click here to order our FSSC 22000 Packaging Food Safety
Management System Certification Package