

Our comprehensive IFS Food Safety and Quality Management System package contains everything you will need to achieve IFS Certification.

We have written this workbook to assist in the implementation of your IFS food safety management system. The workbook is divided into 8 steps that are designed to assist you in implementing your food safety management system effectively:

- ✓ Step One: Introduction to the IFS Food Safety and Quality Management System
- ✓ Step Two: Senior Management Implementation
- ✓ Step Three: Project Food Safety Quality Management System Implementation
- ✓ Step Four: Internal Auditing & Management Review
- ✓ Step Five: Final Steps to IFS Certification

Step Two: Senior Management Implementation

A Senior Management Implementation checklist is provided that establishes your Food Safety Management System fundamentals including Food Safety Policies and Objectives.

The checklist guides Senior Management:

- ✓ in planning the establishment of the FSMS
- ✓ in providing adequate support to establish the FSMS
- ✓ in ensuring there is adequate infrastructure and work environment
- ✓ in allocating responsibility and authority

This stage requires the Senior Management to meet and establish the foundations for the Food Safety Management System:

- ✓ Formulating a checklist of Customer, Regulatory, Statutory and other relevant Food Safety requirements
- ✓ Decide which Food Safety requirements the company should address and develop relevant policies*
- ✓ Based on the Food Safety Policy Management Policies establish Food Safety Objectives
- ✓ Define the scope and boundaries of the FSMS
- ✓ Plan the establishment of the FSMS using the project planner
- ✓ Provide adequate support to establish the FSMS
- ✓ Ensure there is adequate infrastructure and work environment
- ✓ Allocate responsibility and authority
- ✓ Assess, plan and establish appropriate internal and external communication (including the food chain) channels
- ✓ Plan to develop a food safety culture
- * Note The IFS Food Standard also requires a corporate policy covering:
 - ✓ customer focus
 - ✓ product quality
 - √ food safety culture

A meeting should now be co-ordinated involving all the Senior Management Team.

Senior Management FSMS Implementation Meeting

Date

<u>Time</u>

<u>Venue</u>

<u>Agenda</u>

- 1. Formulating a checklist of Customer, Regulatory, Statutory and other relevant Food Safety requirements
- 2. Decide which Food Safety requirements the company should address and develop relevant policies.
- 3. Based on the Food Safety Policy Management Policies establish Food Safety Objectives
- 4. Define the scope and boundaries of the FSMS
- 5. Plan the establishment of the FSMS using the project planner
- 6. Provide adequate support to establish the FSMS
- 7. Ensure there is adequate infrastructure and work environment
- 8. Allocate responsibility and authority
- 9. Assess, plan and establish appropriate internal and external communication (including the food chain) channels
- 10. Plan to develop a food safety culture

Attendees:

Senior Management Team			
Job Title	Name	Role in Team	
Managing Director		Chairman	
General Manager		Deputy Chair	
Operations Manager		Operations Reporting	
Technical Manager		Food Safety and Quality Reporting	
Planning Manager		Planning and Capacity Reporting	
Distribution Manager		Distribution Reporting	
Maintenance Manager		Services and Engineering Provision	
Finance Manager		Financial Reporting	
Human Resources Manager		Resource reporting	

Senior Management FSMS Implementation Checklist

The Senior Management FSMS Implementation Meeting should follow the guidelines of the Senior Management Implementation Checklist:

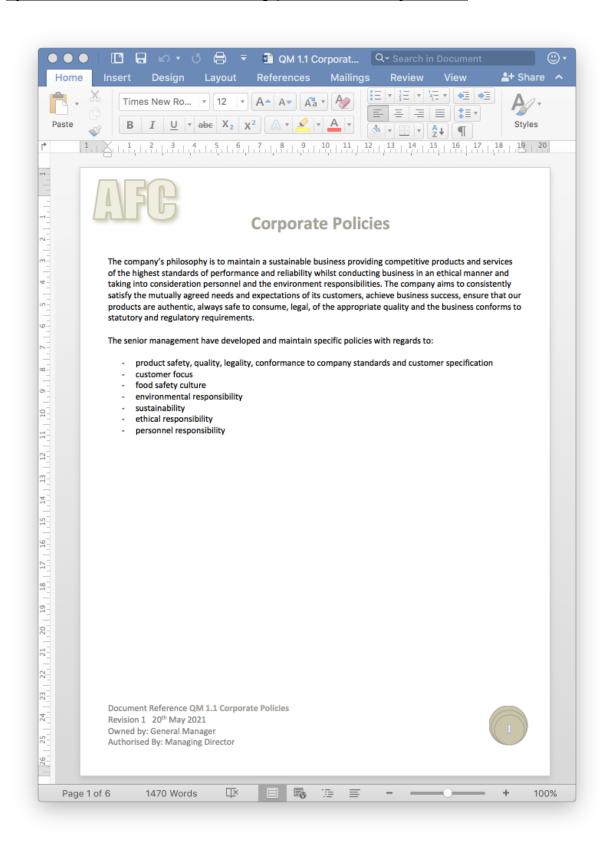
	Senior management formulate a checklist of Customer, Regulatory, Statutory and other relevant Food Safety requirements		
	Customer/Regulatory/Statutory/Other	Record Details	
	XYZ Customer Requires this		
	IFS Food Standard		
Action	Food Regulations		
(i)			
	Senior Management decides which Food Safety requirements the company should address and develop relevant policies.		
	Requirement	Policy Details	
	Customer focus		
	Environmental responsibility		
Action	Sustainability		
(ii)	Ethics and personnel responsibility		
	Product requirements		

At a lat	er stage, Senior Management will be r	required to carry out a management
	review	
After implementation and verification Senior Management take action to		
continually improve the FSMS		

The outputs from this meeting will be:

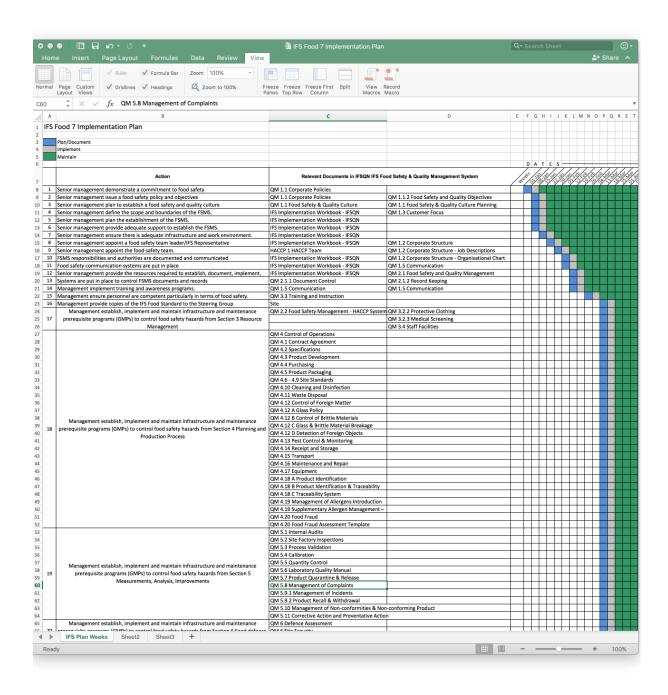
- ✓ Food Safety Policy
- √ Food Safety Objectives
- ✓ Defined Scope
- ✓ A Developed Project Planner
- ✓ Support Plan for Implementation/Training
- ✓ Plans for Infrastructure/Work Environment
- ✓ Allocation of Responsibility/Authority including the appointment of an IFS Representative
- ✓ Defined Communication Channels
- ✓ An action plan to develop a food safety culture

Senior Management can choose/adapt the templates supplied with the system to assist in documenting policies and objectives:



Senior Management Establish the Project Plan

Using the Excel Project Planner Senior Management adapt the template supplied with the system to establish a Project Plan.



Senior Management provide adequate support to establish the FSMS

Senior management establish and provide adequate support to establish the FSMS including the resource required to complete the implementation plan, establish, implement and maintain the Food Safety Management System, conduct Internal Audits and Monitor & Measure.

	Senior management provide adequate support to establish the FSMS			
	Resource requirement	Details		
	Food Safety Team Leader/IFS Representative			
	Food Safety Team			
Action (vi)	FSMS Steering Group			
	Trainers			
	Internal Auditors			

Senior Management Establish a Product Recall/Crisis Management Team

Crisis Management/Product Recall Team			
Crisis	Name	Crisis Coordinator	Contact Details
Fire or Site evacuation		Health and Safety Manager	
Utility Supply failure		Maintenance Manager	
IT systems failure		Operations Manager	
Water Supply Contamination		Technical Manager	
Breaches of security		General Manager	
Distribution Failure		Distribution Manager	
Bomb Threat or similar		General Manager	
Bioterrorism		Managing Director	
Extortion or Sabotage		General Manager	
Product quality or safety		Technical Manager	

Senior Management Establish Food Safety Responsibility & Authority Levels

Process	Responsible Persons	Activity
Purchases	Purchasing Manager	Purchase ingredients from approved and certified sources Ensure purchase orders comply with applicable specifications
	Technical Manager	Ensure adequate information on supply application form Ensure suppliers adhere to supply handling practices Perform suppliers audit or review supply status where necessary
Receiving and warehousing	QA/QC & Store Executives	Compare Purchase Order (PO) and Delivery Note (DN) or check contracts as per Suppliers Specifications criteria (if applicable) Check receiving temperature, pest infestations, quality, packing conditions and truck hygiene. Observe unloading practices Handle incoming goods as per documented procedures Ensure Good Storage Practices and FIFO rotation principles
Preparation of Ingredients	QA/QC, Production Manager & Production Executive	Follow safe food preparation and handling practices Check environmental hygiene and safety Check equipment process performance and maintenance Check water quality and safety Check raw materials identification and traceability
Production	QC/QC, Production Manager, Supervisor & Operators	Maintain product recipes and characteristics Do not modify recipes prior to approval from top management Follow safe food handling practices Ensure Good Manufacturing Practices are adhered to Follow cleaning and sanitation standards and procedures Follow the handling standards of raw and processed foods
Holding and Filling of Processed Food	Production Supervisor & Operators	Follow safe food holding procedures Hold foods outside the range of danger zone Follow safe food filling procedures into primary packaging
Capping, coding and packing	Production Supervisor & Operators	Follow safe capping procedures Ensure food in primary packaging are hygienically located Ensure coding for traceability is performed to procedures Follow secondary packaging procedures to protect products

is included in updating the food safety quality management system where appropriate:

- Results of Inspections by Regulatory Authorities and any changes in regulatory requirements
- New information regarding Food Safety Hazards and Control Measures
- Food Safety Issues and Health Hazards associated with the product
- Anything else considered likely to have an impact on food safety

By communicating effectively with all employees all employees will be able to contribute to the effectiveness of the Food Safety Quality Management System.

Senior management assess plan and establish appropriate internal and external communication (including the food chain) channels		
Communication required	Details	Responsibility

<u>Step Three: Project - Food Safety Quality Management System</u> <u>Implementation</u>

The IFSQN IFS Food Safety & Quality Management System Implementation Package contains a comprehensive IFS complaint documentation including:

- ✓ Food Safety Quality Manual containing a set comprehensive procedures and an extensive range of record templates.
- ✓ HACCP Manual containing food safety procedures and HACCP Instructions.
- ✓ Laboratory Manual including sample procedures and records.

The Food Safety Quality Manual contains comprehensive top level procedures templates that form the foundations of your Food Safety Management System so you don't have to spend 1,000's of hours writing compliant procedures:

Food Safety Quality Management System Procedures

Section 1 Governance and Commitment

QM 1.1 Corporate Policies

QM 1.1 Food Safety & Quality Culture

QM 1.1.2 Food Safety and Quality Objectives

QM 1.2 Corporate Structure

QM 1.2 Corporate Structure - Job Descriptions

QM 1.2 Corporate Structure - Organisational Chart

QM 1.3 Customer Focus

QM 1.4 Management Review

QM 1.5 Communication

Section 2 Food Safety and Quality Management System

QM 2.1 Food Safety and Quality Management System

QM 2.1.1 Document Control

QM 2.1.2 Record Keeping

QM 2.2 Food Safety Management - HACCP System

Section 3 Resource Management

QM 3.1 Resource Management

QM 3.2.2 Protective Clothing

QM 3.2.3 Medical Screening

QM 3.3 Training and Instruction

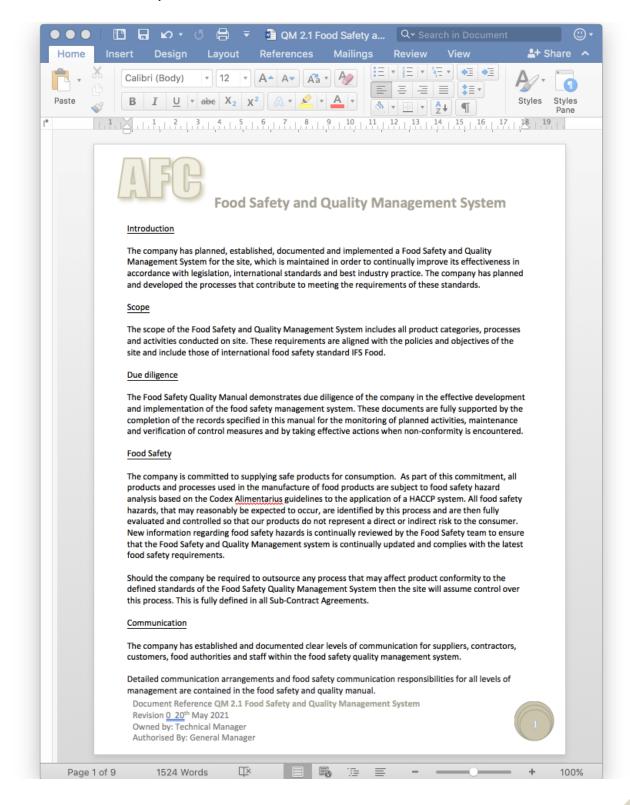
QM 3.4 Staff Facilities

Section 6 Food Defence Plan

QM 6 Defence Assessment

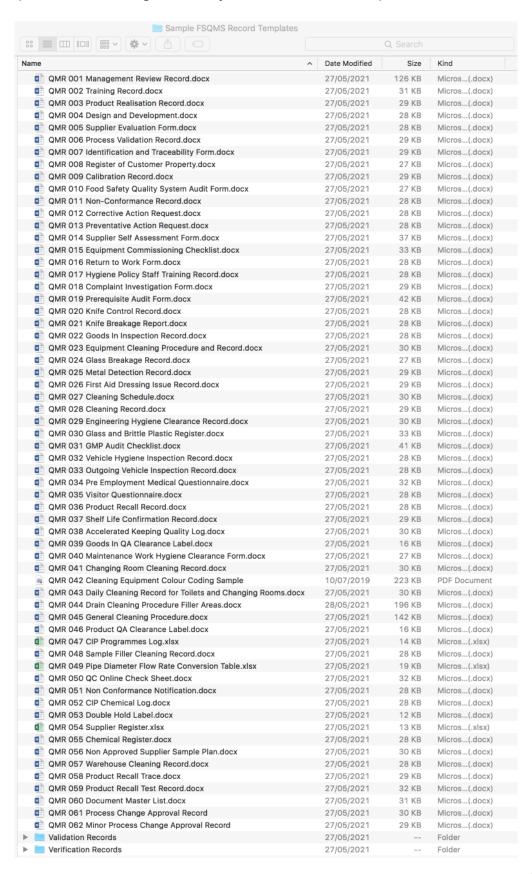
QM 6 Site Security

QM 6 External Inspections



Food Safety Management System Record Templates

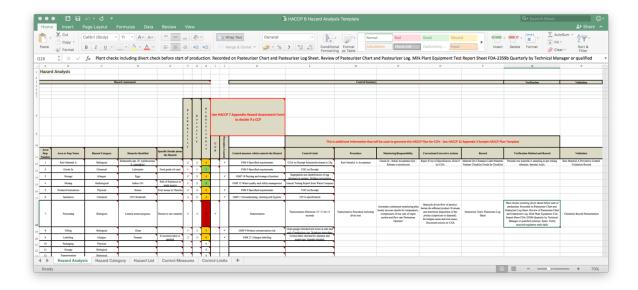
A comprehensive range of easy to use record templates:

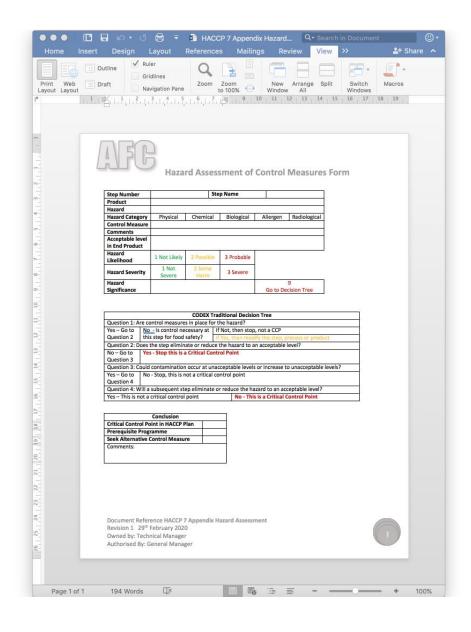


HACCP Manual

The HACCP manual documents supplied are pre-fixed HACCP and are as follows:

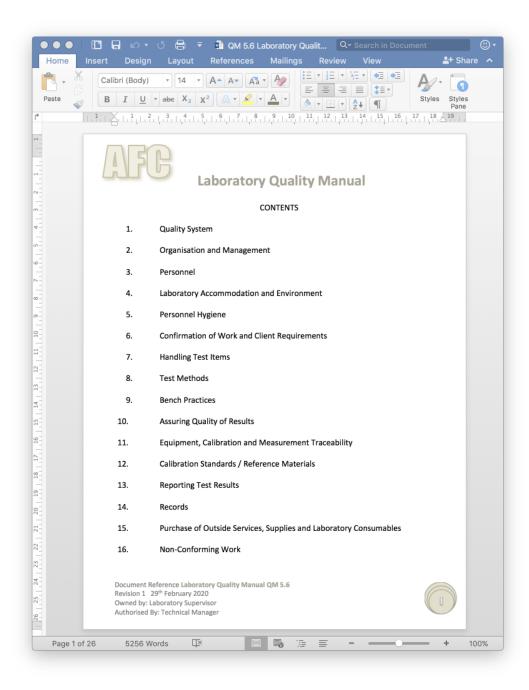
- **HACCP 1 HACCP Team**
- **HACCP 2 Product Descriptions & Scope**
- HACCP 2 Appendix 1 Sugar Specification
- HACCP 2 Appendix 2 Raw Material Summary
- **HACCP 2 Appendix 3 Product Description**
- **HACCP 3 Intended Use**
- **HACCP 4 Flow Diagrams**
- HACCP 4 Appendix 1 Flow Diagram Sample
- **HACCP 5 Flow Diagram Verification**
- **HACCP 6 Hazard Analysis**
- **HACCP 6 Hazard Analysis Template**
- **HACCP 7 Determine Critical Control Points**
- **HACCP 7 Appendix Hazard Assessment**
- HACCP 8 Establishing Critical Limits for each CCP
- HACCP 9 Establishing a Monitoring System for each CCP
- HACCP 10 Establishing a Corrective Action Plan
- HACCP 11 Establishing Verification Procedures
- HACCP 12 Establishing HACCP Documents and Records
- HACCP 12 Appendix 1 Sample HACCP Procedure
- HACCP 12 Appendix 2 Sample HACCP Record
- HACCP 12 Appendix 3 Sample HACCP Plan Template





Laboratory Quality Manual

A comprehensive Laboratory Quality Manual compliant based on the requirements of ISO 17025 is provided in Microsoft Word format. The laboratory quality manual includes template records, procedures and product sampling plans.



Project IFS Implementation

In this part of the package you ensure:

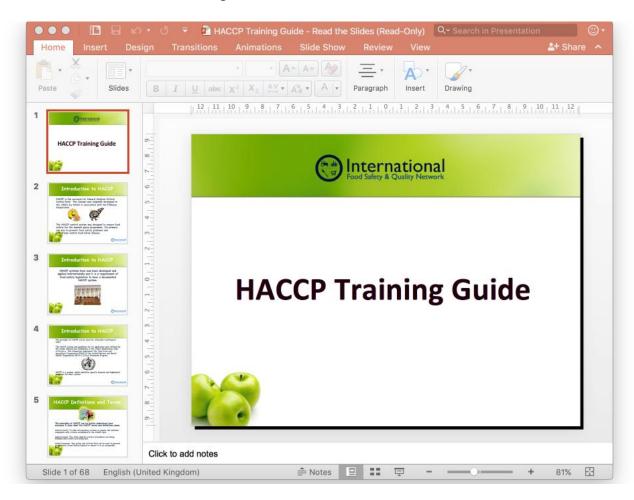
- ✓ Steering Group are established and briefed
- ✓ The Steering Group take control of the Project Plan established by Senior Management

Food Safety Management System Steering Group				
FSMS Team Member	Name	Position	Qualification	
FSMS Team Leader				
FSMS Assistant Leader				
FSMS Team Members				

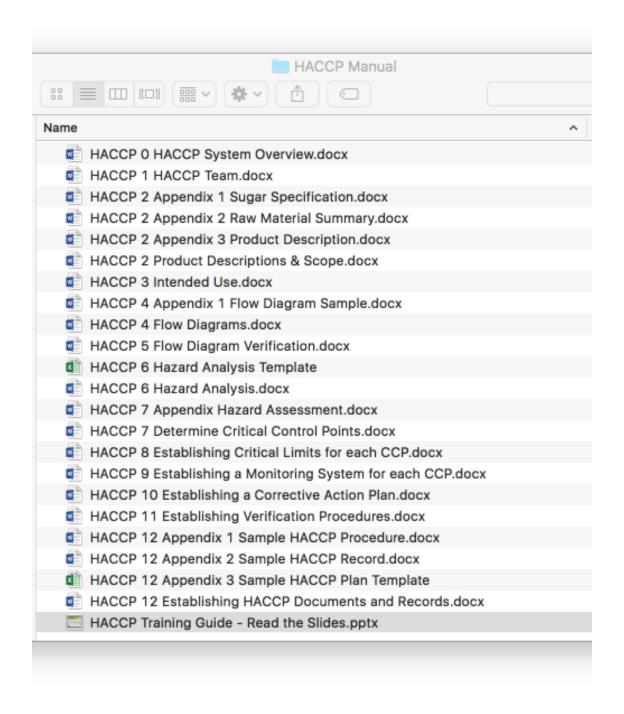
	Action Required		QN IFS Food Safety & Quality ent System
1	Senior management demonstrate a commitment to food safety	QM 1.1 Corporate Policies	
2	Senior management issue a food safety policy & objectives	QM 1.1 Corporate Policies	QM 1.1.2 Food Safety and Quality Objectives
3	Senior management plan to establish a food safety culture	QM 1.1 Food Safety & Quality Culture	QM 1.1 Food Safety & Quality Culture Planning
4	Senior management define the scope and boundaries of the FSMS.	IFS Implementation Workbook - IFSQN	QM 1.3 Customer Focus
5	Senior management plan the establishment of the FSMS.	IFS Implementation Workbook - IFSQN	
6	Senior management provide adequate support to establish the FSMS.	IFS Implementation Workbook - IFSQN	
7	Senior management ensure there is adequate infrastructure and work environment.	IFS Implementation Workbook - IFSQN	
8	Senior management appoint a food safety team leader/IFS Representative	IFS Implementation Workbook - IFSQN	QM 1.2 Corporate Structure
9	Senior management appoint the food safety team.	HACCP 1 HACCP Team	QM 1.2 Corporate Structure - Job Descriptions
10	FSMS responsibilities and authorities are documented and communicated	IFS Implementation Workbook - IFSQN	QM 1.2 Corporate Structure - Organisational Chart
11	Food safety communication systems are put in place	IFS Implementation Workbook - IFSQN	QM 1.5 Communication
12	Senior management provide the	IFS Implementation Workbook	QM 2.1 Food Safety and

IFS Standard requires standards to be in place to control food safety hazards. The procedural templates provided should be implemented.

<u>Project Tasks 22 – 39</u> are to be completed by the Food Safety Team. Guidelines for these tasks are included in our HACCP Manual and the HACCP Training Presentation



HACCP Manual



The HACCP Team formulates a list of relevant Custo other relevant Food Safety requirements to be cor	
Customer Requirements	Details
XYZ Customer Requires this	
Regulatory/Statutory Requirements	Details
Food Regulations e.g. REGULATION (EC) No 178/2002 OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL of 28January 2002 laying down the general principles and requirements of food law, establishing the European Food Safety Authority and laying down procedures in matters of food safety.	
Other	Details
e.g. IFS Food 7	
	_

The HACCP study is conducted using all relevant information including legislation, known hazards, industry codes of practice, customer requirements, historic and scientific information. Sources of information are documented and maintained.

23 Material characteristics are described

Documents:

HACCP 2 Appendix 2 Raw Material Summary

HACCP 2 Appendix 1 Sugar Specification

Material Specifications Procedure:

Specifications for all Raw Materials, including Ingredients and Product Contact Materials, are held in the purchased raw materials file. Specifications include sufficient detail for the identification and assessment of food safety hazards. For each item the specification includes food safety requirements.

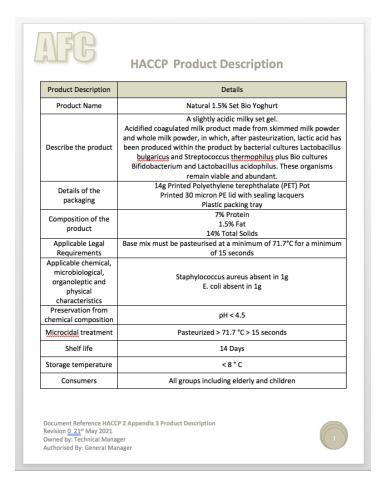
All specifications are maintained, updated and approved by the Food Safety Team Leader who identifies legal food safety requirements related to the items purchased. Raw material specifications are reviewed and updated if necessary when there are changes.

Specifications should include sufficient detail for the identification and assessment of food safety hazards. For each item the specification should include:

- Biological, chemical and physical characteristics
- Composition of formulated ingredients including additives and processing aids
- Origin
- Method of production
- Delivery method
- Storage conditions/requirements
- Details of packaging
- Preparation and/or handling before use or processing
- Food Safety Acceptance criteria
- Intended use

See sample specification - HACCP 2 Appendix 1 Sugar Specification

See - HACCP 2 Appendix 2 Raw Material Summary



25 The intended use of the end product is described including vulnerable groups

<u>Documents:</u> <u>HACCP 3 Intended Use</u>

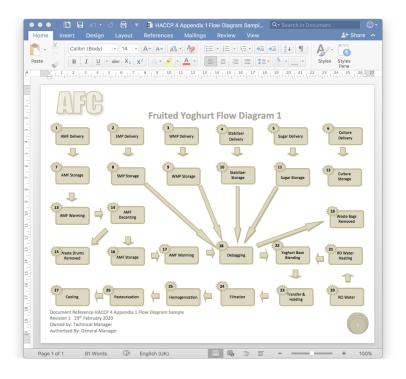
Intended Use Procedure:

The HACCP team identify the intended use and all possible users and consumers for each product and process category.

The HACCP team also consider potential for known misuse or possible alternative use (for example possible consumption of a product that requires cooking such as cookie dough).

The HACCP team also consider potential for known misuse based on the supply chain or required storage conditions after opening (for example sauces that require refrigerated storage after opening).

Vulnerable consumer groups in particular are considered for each food safety hazard including infants, the elderly and allergy sufferers.



27 Food safety control measures are identified

Documents:

HACCP 6 Hazard Analysis Template

Description of Process Steps

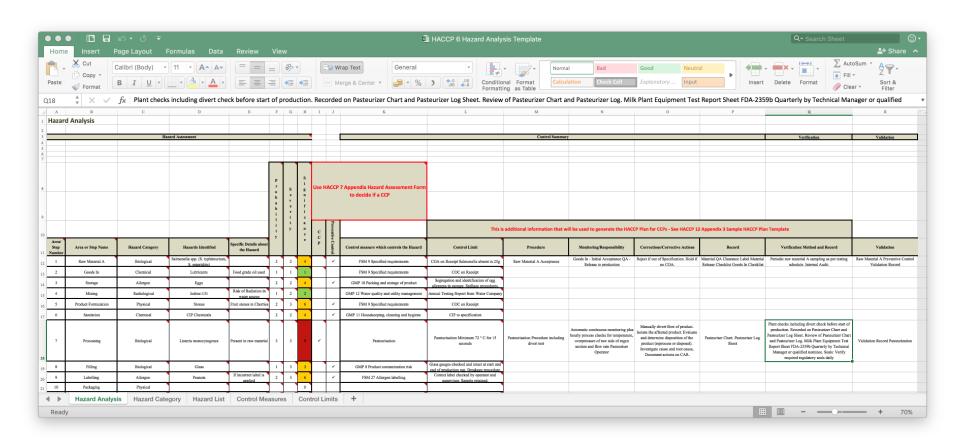
For each step in the flow diagram the Food Safety team should describe the step and the control measures so that at the next stage the team can identify and assess food safety hazards and their control measures.

The control measures to be described include:

- Those applied at each step
- Those intended or included in PRP(s)
- Those identified in relevant information as described in HACCP terms of reference
- Those applied at other stages in the food chain
- Those applied to end products
- Those introduced by community schemes

The Food Safety team should describe each control measure in sufficient detail, including process parameter, to enable assessment of their effect on food safety hazards in relation to the degree of application of the control measure.

Note: You can use the Excel document HACCP 6 Hazard Analysis Template to document your HACCP study

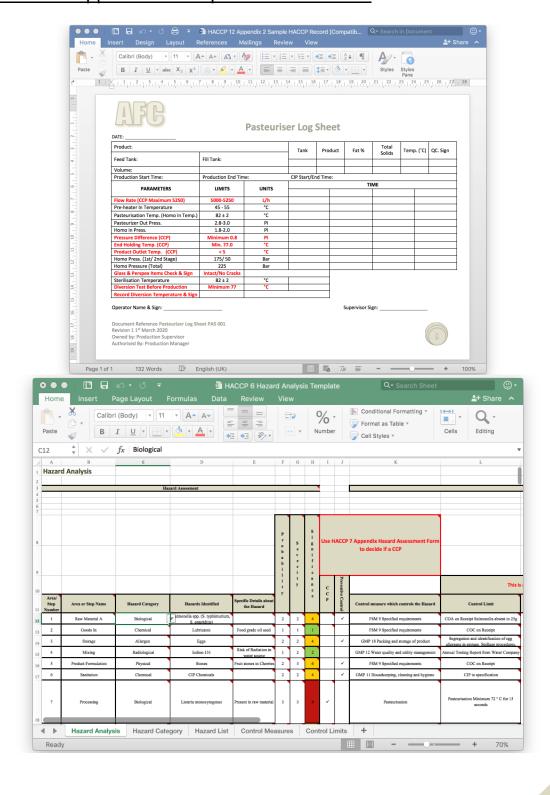


<u>Use HACCP 7 Appendix Hazard Assessment Form to decide if a CCP</u>
<u>See HACCP 12 Appendix 3 Sample HACCP Plan Template for a sample of additional information required</u>

39 The management team ensure all staff are competent and adequately trained in the requirements of the prerequisite programmes and the HACCP Plan

Documents:

HACCP 12 Appendix 1 Sample HACCP Procedure HACCP 12 Appendix 2 Sample HACCP Record

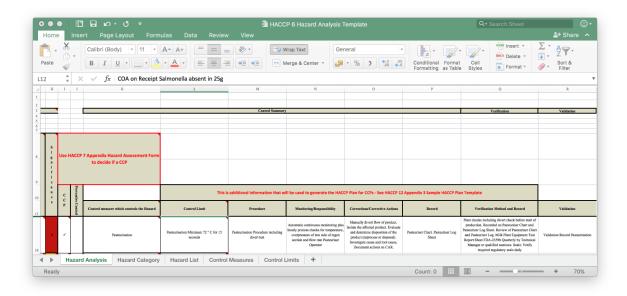


Note: You can use the Excel document HACCP 6 Hazard Analysis Template to document your HACCP study:

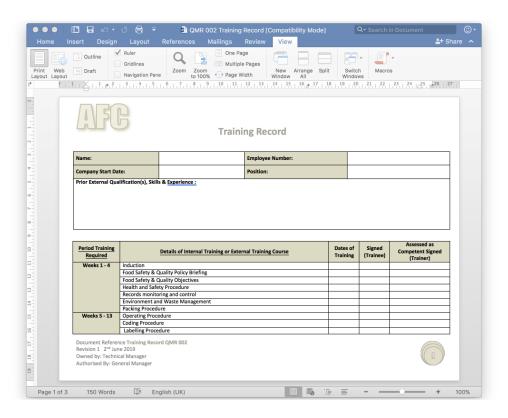
Column Header	Instruction
Area/Step Number	Enter manually
Area or Step Name	Enter manually
Hazard Category	Use Drop-down list or enter on
	Hazard Category sheet then select
	from Drop-down list
Hazards Identified	Use Drop-down list or enter on
	Hazard List sheet then select from
	Drop-down list
Specific Details about the Hazard	Enter manually
Probability	Enter manually
Severity	Enter manually
Significance	Is calculated and colour coded
	automatically

Use HACCP 7 Appendix Hazard Assessment Form to decide if a CCP for Significant Hazards scoring 9

For CCPS you can use Excel document HACCP 6 Hazard Analysis
Template to document your HACCP Plan



QMR 002 Training Record



Training should be given to all staff and also include:

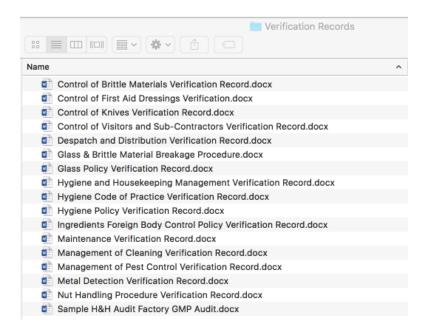
- √ Job/Task Performance
- ✓ Company Policies and Procedures
- √ Good Manufacturing Practices
- ✓ Cleaning and Sanitation procedures
- √ HACCP
- ✓ Bio security and Food Defence
- ✓ Product Quality and Grading
- ✓ Chemical Control
- ✓ Hazard Communication
- ✓ Blood borne Pathogen
- √ Emergency Preparedness
- ✓ Employee Safety
- ✓ Safety Regulatory Requirements/Quality Regulatory Requirements

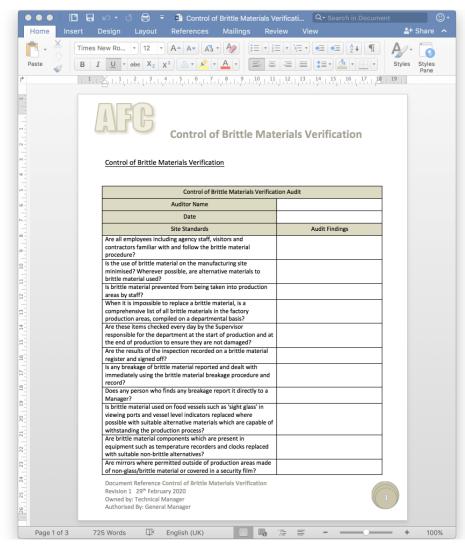
The Food Safety Team should receive extra training:

- ✓ Internal Audit Training (Conducted in Step Seven)
- ✓ HACCP Training

Remember all food handlers should receive Basic Food Hygiene Training

Food Safety Quality Management System Verification Records





Senior Management Review Meeting Notification

Date

Time

Venue

Agenda

- Review of the Quality and Food Safety Policy
- 2. Review of Management Changes
- 3. Minutes and Follow-up actions from previous review meetings
- Outstanding Non-conformances as a result of internal and external audits
- 5. Results of external second and third-party audits
- 6. Trend analysis of Customer and Supplier complaints
- 7. Analysis of the results of verification activities including internal hygiene and HACCP plan verification audits
- 8. Quality Key Performance Indicators Review and trend analysis
- 9. Emergencies and Accidents
- 10. Process performance and product conformity
- 11. Corrective and preventive action status
- 12. Food Safety incidents including allergen control and labelling, recalls, withdrawals, safety or legal issues
- 13. Review of planning and development of the processes needed for the realisation of safe products including changes which could affect food safety and the HACCP Plan (including legislation changes and scientific information)
- 14. Review of Food Safety Culture Planning and effectiveness
- 15. Changes to policies and objectives
- 16. Communication activities and effectiveness of communication
- 17. Results of review and system updating
- 18. Review of Resources and effectiveness of Training
- 19. Recommended improvements
- 20. Customer Feedback and Sales levels are reviewed to give an indication of trends
- 21. A.O.B

Attendees:

Senior Management Team			
Job Title	Name	Role in Team	
Managing Director		Chairman	
General Manager		Deputy Chair	
Operations Manager		Operations Reporting	
Technical Manager		Food Safety and Quality Reporting	
Planning Manager		Planning and Capacity Reporting	
Distribution Manager		Distribution Reporting	
Maintenance Manager		Services and Engineering Provision	
Finance Manager		Financial Reporting	
Human Resources Manager		Resource reporting	



Management Review Record

Management Review Meeting - Date xx month YEAR

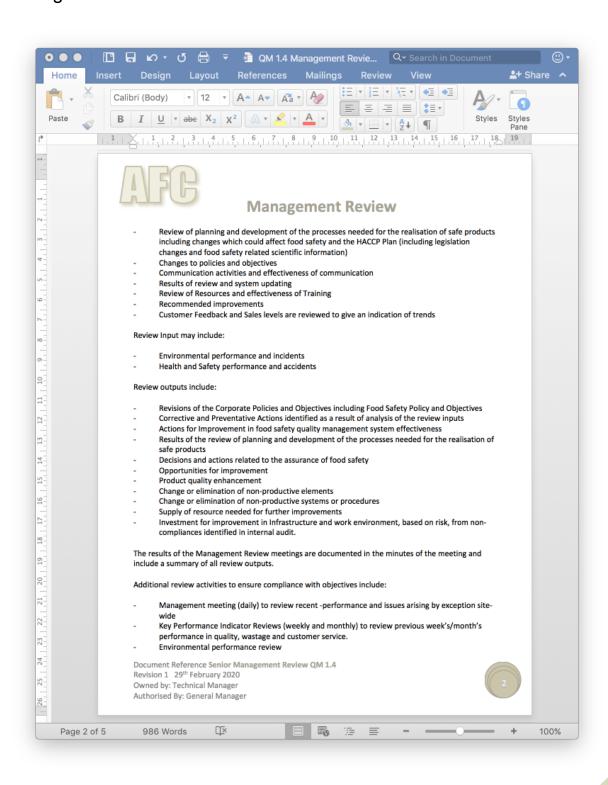
To review and assess the effectiveness of the Food Safety Quality Management System and to formulate action plans for improvement.

Attendees
General Manager - Chairman
Operations Manager
Engineering Manager
Supply Chain Manager
Distribution Manager
Technical Manager

	Review Inputs				
	Performance, Review Comments & Details	Corrective or Preventative Action Required			
Review of the Food Safety & Quality Policy	-	-			
Review of Management Changes	-	-			
Minutes and Follow-up actions from previous review meetings	-	-			
Outstanding Non- conformances as a result of internal and external audits	-	-			
Trends analysis of the results of internal and external audits	-				
Results of internal, second and third-party audits	-	-			
Trend analysis of Customer and Supplier complaints	-	-			

Task 45 The senior management team implement actions to continually improve the FSMS

Senior Management should implement actions to improve the Food Safety Management System. This will normally be as outputs from the Management Review:



Use our IFS Checklist assess your Food Safety Management System

We recommend that the IFS Representative carries out a pre-certification audit to ensure that you are satisfied that your food safety management system meets the requirements of the IFS Standard. The IFS Representative should read the relevant section of the IFS Standard and assess if you are compliant, making notes on the checklist that we have provided.

	IFS Food Standard					
Section 1 Governance and Commitment						
1 Governance and Commitment		Compliant		Comments		
Clause	Title	Yes	No	Comments		
1.1	Corporate policy/Corporate principles					
1.2	Corporate structure					
1.3	Customer focus					
1.4	Management review					
IFS Food Standard						
Section 2 Food Safety and Quality Management System						
2 Food Safety and Quality Management System		Compliant		Comments		
Clause	Title	Yes	No	Comments		
2.1	Food Safety and Quality Management System					
2.1.1	Documentation requirements					
2.1.2	Record keeping					

2.2	Food Safety Management – HACCP System				
2.2.1	HACCP system				
2.2.2	HACCP team				
2.2.3	HACCP analysis				
2.2.3.1	Describe product				
2.2.3.2	Identify intended use				
2.2.3.3	Construct flow diagram				
2.2.3.4	On-site confirmation of the flow diagram				
2.2.3.5	Conduct a hazard analysis for each step				
2.2.3.6	Determine critical control points				
2.2.3.7	Establish critical limits for each CCP				
2.2.3.8	Establish a monitoring system for each CCP				
2.2.3.9	Establish corrective actions				
2.2.3.10	Establish verification procedures				
2.2.3.11	Establish documentation and record keeping				
IFS Food Standard					
Section 3 Resource Management					
3 Resource Management Compl				Comments	

Ensure any areas requiring corrective action are addressed

The non-compliances identified in the assessment of compliance with the IFS Standard should be logged by the Food Safety Team Leader and the appropriate corrective action allocated and taken:

Date	IFS Section	Details of Non- Conformance	Identified by:	Corrective Action Required	Responsibility	Target completion Date	Date Completed